



**THE STATE TRANSPARENCY AND ACCOUNTABILITY
REFORM (STAR) COMMISSION**

Appointment Seat	Name	Title
	Andrew Serafini	Commission Chair
DBM	David Brinkley	Secretary
Commerce	Rhonda Ray	Managing Director
Labor	Michael Harrison	Policy Director
DNR	Jeannie Haddaway-Riccio	Secretary
MDE	Bobbie James	Senior Advisor
MIA	Kathleen Birrane	Insurance Commissioner
House Speaker	Marc Korman	Delegate
Senate President	Brian Feldman	Senator
House Minority Caucus	Kathy Szeliga	Delegate
Senate Minority Caucus	Addie Eckardt	Senator
Ethics	John Williams	CEO, Jamison Door; UMMS, Conflict of Interest Subcommittee Chair, Member of Audit and Compliance Committee
Financial	Karen Strylo	MD CPA Legislative Committee Member
Public	Dr. Linda L. Singh, PMP, PCC	Major General (retired)
Public	Andrew Serafini	Retired Senator; President, Serafini Financial Services

Vision

To see that each Quasi-Government Agency is structured in an optimal way to accomplish its mission while operating in a way that is consistent with the values of the state and is a good steward of the funds supplied by the state.

Mission

- To work with current Maryland Quasi-Governmental Agencies to review existing policies and procedures. The goal would be to understand what universal measures would ensure future efforts would be efficient and effective. The Agencies would achieve their intended purposes with transparency and accountability to the citizens of Maryland.
- The Commission recognizes that Maryland is very fortunate to have excellent agencies aiding the State of Maryland in carrying out vital functions. These Agencies have over the years enriched the lives of the citizens of Maryland in so many ways. The Commission also recognizes there are always opportunities to make improvements. By creating guidelines, policies, and procedures this can create a level of trust that is vital to instill confidence for the citizens of the State. Over time, these Agencies will have turnover in personnel so abiding principles will ensure that the good work of today continues regardless of the individuals involved.
- The Commission understands that the Agencies under review have varied roles, responsibility, and unique purposes. The goal will be to draft guidelines that are general enough to work for all without being restrictive to their success.



**THE STATE TRANSPARENCY AND ACCOUNTABILITY
REFORM (STAR) COMMISSION**

Tentative Meeting Schedule

Date	Subject
January 29, 11am	Introduction of Members and Overview of Work
February 15, 11am	Conversation Subject Matter Experts Develop Questionnaire for Agencies to Respond
March 15, 11am	Review of Best Practices
April 12, 11am	Meet with 4 Agencies
May 17, 11am	Meet with 4 Agencies
June 14, 11am	Meet with Remaining Agencies
September 13, 11am	Review of Findings and Public Comment
October 11, 11am	Formulation of Preliminary Findings and Suggestions
November 15, 11am	Finalize Report for Governor
December 1	Final Report Delivered

Quasi-Public Agencies

Maryland Agricultural and
Resource-Based Industry
Development Corporation
(MARBIDCO)

Purpose: Bolster rural economies, advance and sustain locally produced food and products, and preserve working farm and forest land. Provides state agricultural businesses with access to affordable capital and credit, and business planning guidance.

Maryland Auto Insurance

Purpose: Provide automobile liability to Maryland residents who are unable to obtain insurance in the private market, which will reduce the number of uninsured motorists

Bainbridge Development Corporation

Purpose: Plan, initiate, and oversee the transfer of the former US Bainbridge Naval Training Center and create reuse opportunities to support the economic development of the area (1,200 acres).

Maryland Economic Development Corporation (MEDCO)

Purpose: Assist in the expansion, modernization, and retention of existing state business, and to attract new business to the state. MEDCO is also authorized to assist local jurisdiction projects.

Maryland Clean Energy Center (MCEC)

Purpose: Promote economic development and employment in the clean energy sector. Center also helps to deploy clean energy technologies; incubate development of the clean energy sector; collect, analyze, and share industry data; and provide outreach and technical assistance for the industry's growth and development in the state.

Maryland Environmental Service (MES)

Purpose: Provide water and wastewater treatment, solid waste management, composting, recycling, dredged material management, hazardous materials, and renewable energy.

Maryland Food Center Authority

Purpose: Operates the Wholesale Produce and Seafood Markets at the Maryland Food Center, Rock Hall Clam House, and other food-related developments. Leases office, storage and dock space to food services and distribution

Maryland Health and Higher Educational Facilities Authority

Purpose: Assists hospitals, healthcare organizations, and educational institutions with financing/refinancing for construction, renovation, and equipping of facilities; site acquisition; and capital equipment

- Maryland Stadium Authority (MSA)

- Purpose: Plan, finance, build, and manage sports facilities, convention centers, entertainment venues, and other state projects

Maryland Technology Development Corporation (TEDCO)

Purpose: Help businesses get started and grow through the commercialization of technology developed in the state by university researchers, private sector, and federal laboratories. Seeks to create and sustain businesses, and create jobs for the tech industry

Northeast Maryland Waste Disposal Authority

Purpose: Plan and develop waste management systems that meet high environmental services while providing the most efficient and reliable waste disposal services. Serve as a regional organization serving member jurisdictions

Maryland Industrial Development Financing Authority

Purpose: Encourages private sector investment with insurance, and the issuance of tax-exempt and taxable revenue bonds. Can be used for various purposes, such as land acquisition, building acquisition, construction costs, machinery and equipment, etc.



**THE STATE TRANSPARENCY AND ACCOUNTABILITY
REFORM (STAR) COMMISSION**