The Council on Innovation & Impact Report (2023–2025)

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Governor

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Lt. Governor

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Maryland Council on Innovation & Impact

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Introduction

"Leave no one behind," is the ethos of the Moore-Miller Administration and remains the central thread in the State's efforts to design, build, and sustain partnerships with dozens of leading philanthropies, community organizations, and private businesses.

This commitment to collaboration was formalized in May 2023, when Governor Moore signed an executive order establishing the Maryland Council on Innovation and Impact ("the Council") to deepen partnerships with social sector organizations, including philanthropies, for-profit companies, and nonprofit organizations. Cross-sector partnerships unite the best of the public and private sectors and harness their collective resources to achieve greater impact by driving innovation, strengthening communities, and ensuring all Marylanders have the opportunity to thrive.

This document represents Maryland's three-year (2023–2025) retrospective report from the Council on Innovation & Impact, examining the administration's first several years of public-private partnership work. The report provides an overview of the Council's priorities, the impact of key cross-sector partnerships to date, and a list of example partnerships launched during the Moore-Miller Administration.

Council on Innovation & Impact: Priorities & Strategies

The Council on Innovation and Impact convenes local and national social sector leaders alongside Maryland agency heads to develop and advance collaborative solutions across sectors. Chaired by Jonny Dorsey, Senior Advisor to the Governor, the Council works at the intersection of government, philanthropy, and the private sector to drive measurable impact for Marylanders.

Strategic Priorities

The Council focuses on four interconnected priorities:

- **Leveraging Social Sector Expertise:** Aligning the resources and capabilities of innovative organizations with state efforts to address Maryland's most pressing challenges.

- **Advancing Evidence-Based Practice:** Integrating rigorous evidence into the state's innovation work, measuring outcomes systematically, and contributing to the nation's broader knowledge base.

- **Strengthening Cross-Sector Partnerships:** Creating pathways for innovation, talent, and resources to flow between the social and government sectors.

- **Driving Strategic Innovation:** Surfacing transformative ideas and policy options that build enduring partnerships and accelerate community-level impact statewide.

How the Council Works

The Council translates these priorities into action through four core strategies:

- **Convening Stakeholders:** Bringing together nonprofits, businesses, and state agencies to identify high-impact partnership opportunities.
- **Building Strategic Partnerships:** Cultivating relationships with foundations, corporate partners, and community organizations, and connecting them with leaders across Maryland government.
- **Facilitating Knowledge Exchange:** Creating forums where sectors share best practices, emerging innovations, and lessons learned.
- **Mobilizing Resources:** Connecting state priorities with philanthropic funding, volunteer talent, and specialized expertise from across sectors.

Partnerships By-the-Numbers

Maryland is setting the national standard for cross-sector collaboration. Strategic partnerships enable the state to test, refine, and scale innovative solutions with real-world implementation—transforming how government addresses complex challenges.

The Power of Partnership: Outcomes by the Numbers
Since May 2023, in coordination with the Governor's Office, Maryland has:

50+	190+	$200M+	20+
Public-Private Partnerships	**Partner Organizations**	**Funding & In-Kind Services**	**Agencies with Partnership Staff**
Launched innovative collaborations to tackle Marylanders' most urgent needs.	Engaged a broad network of philanthropic, non-profit, and private-sector entities.	Secured private and philanthropic resources to amplify the impact of state-led efforts.	Established personnel across state government to facilitate cross-sector coordination.

Since the start of the Moore-Miller Administration, Maryland has launched groundbreaking partnerships across critical issue areas, including benefits and healthcare access, youth gun violence prevention, and closing education gaps. These collaborations deliver measurable results by combining government resources with philanthropic capital, community expertise, and evidence-based approaches.

Many of these initiatives were developed in partnership with Council-represented organizations—including the Aaron Straus and Lillie Straus Foundation, Annie E. Casey Foundation, Bainum Family Foundation, Goldseker Foundation, and Harry and Jeanette Weinberg Foundation. Their leadership sets the example for catalytic investments that bridge sectors and accelerate impact.

Growth of Partnerships (2023–2025)

Maryland's partnerships are growing exponentially. The number of active cross-sector partnerships has expanded dramatically—from approximately 5 in 2023 to more than 15 in 2024 and over 30 in 2025. This rapid acceleration reflects the Administration's deliberate commitment to partnership-driven governance and signals growing confidence among philanthropic and community partners in Maryland's collaborative approach.

Figure 1: Annual Number of Partnerships from 2023–2025

Year	Number of Partnerships	Description
2023	5+	Initial partnerships established
2024	15+	Significant growth in collaboration
2025	30+	Exponential expansion statewide

Why Partner with Government? Lessons from Maryland's Cross-Sector Collaborations

The State of Maryland's work in its first three years of Governor Moore's term demonstrates how government partnerships can amplify impact for philanthropies and nonprofits while strengthening state capacity to deliver results. Three key advantages emerge:

1. Achieve Unprecedented Scale and Sustainability

Government partnerships offer a multiplier effect that standalone programs cannot match. When philanthropies and nonprofits invest in state capacity—whether through AI deployment, benefits modernization, or evidence-based programs—their resources unlock matching public dollars, infrastructure, and reach. Maryland's partnerships consistently demonstrate greater leverage ratios, with seed funding catalyzing state investment. Successful pilots become embedded in government operations, ensuring solutions reach hundreds of thousands of residents and continue beyond initial grant periods. For nonprofits, government partnerships provide access to resources, data, and distribution channels that dramatically extend programmatic impact.

2. Build Proof Points That Shape National Policy and Practice

Partnering with state government doesn't just solve local problems—it creates replicable models that influence policy nationwide. Maryland's innovations in AI governance, federal workforce transitions, and multi-agency coordination are actively being adopted by other jurisdictions. Work for America's Maryland pilot was followed by expansions to Akron, Allentown, and Kansas City, extending impact to tens of thousands more workers. When organizations co-design solutions with government, they're building the evidence base and operational blueprints that drive systemic change across states and at the federal level—positioning their work as a national model.

3. Transform How Government Delivers on Shared Missions

Government partnerships enable organizations to do more than deliver services or fund programs—they create fundamental improvements in how states serve communities. By providing flexible capital, technical expertise, and innovation capacity that government often lacks, partners help agencies become more responsive, efficient, and equitable. Maryland's benefits modernization saved applicants over 1,180 hours in a single pilot; its AI chatbot improved access to $72.5 million in summer nutrition benefits. These partnerships prove that when the social sector invests in government capacity, all parties achieve their missions more effectively, with innovations and efficiencies that compound over time.

Partnership Case Studies

The following case studies highlight several impactful partnerships maximizing public and private sector resources that innovatively respond to community needs.

Case Study 1: State Service Delivery — Transforming Government with Artificial Intelligence (AI)

Overview

With investment from The Rockefeller Foundation, Maryland launched two pioneering collaborations with Anthropic and Percepta—serving as implementing partners providing in-kind services—to responsibly deploy artificial intelligence across state government. These partnerships advance the Moore-Miller Administration's commitment to modernizing service delivery while improving outcomes for Maryland families and increasing government efficiency.

Anthropic Partnership: Maryland is equipping AI power users across state agencies with Claude AI and hands-on technical support to design and deploy solutions that reduce child poverty and advance economic mobility—improving benefits access, strengthening service coordination, and enhancing responsiveness to resident needs while prioritizing responsible and secure AI use.

Percepta Partnership: Percepta is embedding engineering talent within the Maryland Department of the Environment to build AI tools that modernize permitting processes critical to housing and infrastructure development—expanding the state's capacity to deliver faster, more efficient approvals.

Key Partners

The Rockefeller Foundation, Anthropic, and Percepta

Progress to Date

- **Expanding Benefits Access (2025):** A bilingual AI chatbot powered by Anthropic's Claude Sonnet model helped expand customer access and reduce call volumes, enabling the State to distribute more than $72.5 million worth of SUN Bucks—a program that provides food for students during summer break—to over 600,000 Maryland youth. This partnership helped Maryland make its largest-ever investment to fight summer childhood hunger in state history.

- **Building Projects Faster (2025):** Percepta Engineers, the Department of the Environment, and the Department of Information Technology developed a self-service portal for environmental site investments to more quickly develop and finance building projects. The portal can make it easier for organizations to efficiently and transparently invest in Maryland's future.

Case Study 2: Governor Moore's Call to Action — Reducing Child Poverty

Overview

To tackle concentrated childhood poverty, Maryland launched the ENOUGH Initiative (Engaging Neighborhoods, Organizations, Unions, Governments, and Households) in 2024—a place-based, community-driven approach to reduce child poverty and increase economic mobility for nearly 150,000 children across the state. The Initiative funds 28 grantees throughout Maryland with approximately $37 million in ENOUGH grants. Grantees have also secured an additional $23 million from nine state agencies in FY25, demonstrating strong cross-agency alignment.

In 2025, philanthropic partners created the ENOUGH Community Support Fund (ECSF), a pooled fund providing flexible resources to state-funded grantees working to reduce child poverty. Local and national philanthropies provided seed funding to launch the initiative, equipping community leaders to address ENOUGH's four core pillars: high-quality childcare and education, healthy families, economically secure families, and safe and thriving communities.

The ENOUGH Alliance—a coalition of local and national philanthropy and private sector organizations—supports the ECSF and provides aligned funding to organizations advancing ENOUGH priorities in target communities through 2030. Alliance investments are designed to amplify state resources and accelerate measurable progress in reducing child poverty.

Key Partners

ENOUGH Community Support Fund, the ENOUGH Alliance, and ENOUGH grantees

Progress to Date

Together, the ENOUGH Community Support Fund and ENOUGH Alliance have mobilized over $100 million in private funding and resources to combat poverty and advance economic mobility across Maryland.

- **Latin American Youth Center (LAYC) — Prince George's County:** LAYC plans to serve more than 2,000 youth, adults, and families in Prince George's County through the ENOUGH Initiative, delivering tutoring and after-school programming that supports students from elementary through high school in building literacy, accessing college, and developing career readiness. An ECSF investment is enabling LAYC to expand into new schools—leveraging proven best practices—with a goal of growing the reach of its services by 10%.

- **Park Heights Renaissance — Baltimore City:** Park Heights Renaissance is driving community-led revitalization in Baltimore's Park Heights neighborhood, identifying affordable housing as a top priority for local families. A Weinberg Foundation commitment of $3.7 million will support the creation of approximately 160 affordable rental units, including 13 permanent supportive housing units and seven units for individuals with disabilities, over the coming years.

Case Study 3: Maryland's Digital Experience — Innovating Tax Returns & Benefits Access

Overview

With support from Blue Meridian Partners and other funders, Maryland partnered with Code for America (CFA) in 2023 to transform how the state delivers safety net benefits. Through CFA's Safety Net Innovation Lab, Maryland is reimagining access to critical programs including SNAP, WIC, Medicaid, and other vital services. In 2024, CFA's partnership with the state expanded with the launch of FileYourStateTaxes, a free tax filing tool that helped Marylanders more easily claim tax refunds and credits.

Key Partners

Code for America and Blue Meridian Partners

Progress to Date

- **SNAP and Cash Assistance Pilot (2024):** CFA designed and executed a three-month pilot that tested improvements to the state's online application process. Over 1,300 Marylanders across two counties participated in the pilot to apply for food, cash, and energy assistance, with applications taking less than 20 minutes each—saving applicants a combined 1,180 hours.

- **FileYourStateTaxes (2024):** This free platform enabled 6,280 eligible Maryland taxpayers to prepare and file their taxes electronically during the 2025 tax season, saving the average filer $270 in service costs. The State also hosted multiple webinars on key tax credits like the Earned Income Tax Credit and Child Tax Credit to help Marylanders maximize refunds and reduce tax liability.

- **Maryland Benefits One Application (2025):** CFA leveraged insights from the pilot program to provide essential support to Maryland on the design of One Application. This single application allows over 1.3 million Maryland residents to apply for five vital benefits—Medicaid, SNAP, Temporary Assistance for Needy Families, energy assistance, and WIC—in under 30 minutes. As of January 2026, more than 283,000 Marylanders have used the One Application.

Case Study 4: Public-Sector Talent — Supporting Federal Workers

Overview

Maryland is home to over 200,000 federal workers, and roughly 25,000 were affected by 2025 federal layoffs. To support displaced employees, the State partnered with Work for America to connect experienced public servants with state and local government career opportunities through Civic Match, Work for America's talent-matching and recruitment platform. Maryland is the first

Work for America 'Spotlight State,' positioning the state as a premier destination for vetted candidates to continue their careers in public service.

This partnership complements broader efforts by the Moore-Miller Administration to assist federal workers. Across agencies, the state is offering a range of supports, including highlighting nearly 130,000 job openings in high-demand industries through Live Work Maryland Job Search, connecting federal employees to second careers in public education via a partnership with Teach.org, and providing veteran-specific resources for the approximately 15% of federal workers who are also veterans.

Key Partners

Work for America

Progress to Date

- **Connections to State and Local Job Opportunities (2025):** Through Civic Match, more than 2,000 candidates sought opportunities in Maryland, many with more than a decade of civil service experience. Through the platform, job seekers connected with hiring managers across health, labor, housing and community development, commerce, and environmental departments.

- **Virtual and In-Person Career Fairs (2025):** In April 2025, Work for America facilitated matches for federal professionals with state and local government jobs. Job seekers accessed real-time career development resources from over two dozen organizations, including resume support, unemployment benefits guidance, and career coaching. By May 2025, several participants had already received interview invitations and contingent job offers.

Case Study 5: The Maryland Partnership for Proven Programs — Improving Cradle-to-Career Outcomes

Overview

In 2024, Maryland partnered with Arnold Ventures to offer up to $20 million in matching funds to state and local government agencies. This initiative aims to scale evidence-based programs in workforce training, education, and crime prevention—ultimately improving outcomes for Marylanders from childhood through career. The nonpartisan Coalition for Evidence-Based Policy is supporting this effort by helping identify promising programs, guide their implementation and expansion, and build sustainable public funding.

Key Partners

Arnold Ventures and the Coalition for Evidence-Based Policy

Progress to Date

The Partnership for Proven Programs has awarded $40 million in combined state and philanthropic funding to evidence-based programs supporting Maryland youth, including:

- **ASSISTments (2024):** An online math platform providing instant, standards-aligned learning reports to support formative assessment and practice. Initially serving middle schools in Baltimore County and Charles County, it expanded in 2025–2026 to Prince George's County and an Eastern Shore cluster (Wicomico, Worcester, and Somerset Counties). ASSISTments is shown to increase math achievement by 30–60% of a grade level over two years.

- **Saga Education (2024):** High-impact, small-group math tutoring addressing achievement gaps among high school students. Launched in Baltimore City Public Schools, it expanded in 2025–2026 to over 10 Baltimore City high schools and 4 Prince George's County high schools, focusing on Algebra 1 intervention. Over three years, Saga Education accelerates math achievement by the equivalent of 70–90% of an additional grade level.

- **Accelerated Study in Associate Programs (ASAP) at Community Colleges (2025):** Harford, Prince George's, Wor-Wic, and Baltimore County Community Colleges are adopting the ASAP model, providing low-income students with comprehensive academic, personal, and financial support to reduce barriers to graduation and accelerate degree completion. ASAP has been shown to increase college graduation rates by 11–15 percentage points.

- **Big Brothers Big Sisters (2025):** Expanding community-based mentoring for 1,000 youth—particularly young men—to address mental health, substance use, and violence prevention across nine Maryland counties. This program has been found to reduce youth delinquent behavior and substance use by 20–40% over four years.

2026 Priorities & Opportunities

Partnerships help unlock Maryland's full potential. Through strategic collaboration, the Moore-Miller Administration has made measurable progress on reducing child poverty, connecting Marylanders to careers, and improving student outcomes—demonstrating a proven model that leverages the agility of the social sector alongside the scale of government to turn bold visions into lived realities for Maryland families.

In 2026 and beyond, Maryland will deepen and expand partnerships across four strategic priorities:

• **Reducing Child Poverty and Expanding Economic Mobility:** Building on the ENOUGH Initiative—the nation's first statewide, place-based poverty strategy—Maryland seeks partners to open new pathways to economic security for youth and families through flexible funding, wraparound services, and evidence-based interventions.

• **Responsibly Leveraging AI to Modernize Service Delivery:** Maryland will continue deploying AI to empower state employees and accelerate solutions to residents' most pressing challenges—expanding housing development, connecting people to benefits, and building a more responsive social safety net. Partners can help scale AI innovations, provide technical expertise, and ensure responsible, equity-centered implementation.

• **Recruiting and Retaining Public Sector Talent:** Maryland is transforming how government attracts, develops, and supports its workforce. Partners can help recruit top talent, provide training opportunities, and modernize operations so government can deliver faster, smarter, and more responsive services.

• **Expanding Service Pathways with the Department of Service and Civic Innovation:** Partnerships will create more opportunities for Marylanders to serve their communities, access pathways into good jobs and public service careers, and build bridges across divides.

Conclusion

Maryland is proving that strategic partnerships are essential infrastructure for modern governance. Through intentional collaboration with philanthropies, businesses, and nonprofits, the state is modernizing service delivery, scaling evidence-based solutions, and expanding what's possible with public resources. By aligning philanthropic capital with government scale and innovation with implementation, Maryland demonstrates that partnerships aren't just helpful—they're how states meet today's challenges while building capacity for tomorrow's.

Ready to explore partnership opportunities with Maryland? Contact Kelsey Soderberg, Senior Policy & Partnerships Advisor in the Governor's Office, at Kelsey.Soderberg@Maryland.gov.

Partnerships Index

From 2023 to 2025, about 57 partnerships were launched with 21 state agencies and boards and 35 philanthropic organizations. Implementing partners involved in multiple partnerships are denoted by a single asterisk.

Implementing Partners

- Accelerate
- Accelerated Study in Associate Programs (ASAP)
- AIM Institute for Learning and Research
- American Institute for Boys & Men (AIBM)
- American Institutes for Research (AIR)
- Anthropic
- America Achieves
- ASSISTments
- Big Brothers Big Sisters (BBBS)
- Center for Employment Opportunities (CEO)
- Coalition for Evidence-Based Policy
- Code for America*
- CodePath
- Communities in Schools
- Credible Messenger Mentoring Movement
- Delivery Associates
- EducationSuperHighway
- Federation of American Scientists
- Goodpill
- Govern for America
- Harlem Children's Zone (HCZ)
- Harvard Kennedy School Government Performance Lab
- Harvard Kennedy School
- Ibis Group
- InnovateUS
- Jobs for the Future (JFF)
- Johns Hopkins University
- Manpower Demonstration Research Corporation (MDRC)
- McKinsey

- National Institute for Criminal Justice Reform
- NobleReach Foundation
- Partners for Rural Impact
- Partnership for Public Service
- Percepta
- Purpose Built Communities
- Results for America
- Saga Education*
- SIRUM
- Social Finance
- The State of Birth Equity
- StriveTogether
- Trevor Project
- Upstream USA
- University of Pennsylvania
- Urban Alliance
- Urban Institute
- William Julius Wilson Institute
- Work for America
- 4P Foods

Philanthropic & Private Sector Partners

- Abell Foundation
- American Institutes of Research (AIR) Opportunity Fund
- Annie E. Casey Foundation
- Arnold Ventures
- Bainum Family Foundation
- Baltimore Community Foundation
- Baltimore Vacants Reinvestment Initiative (BVRI) Support Fund
- Bezos Family Foundation
- Bloomberg Philanthropies
- Blue Meridian Partners
- Elizabeth Dole Foundation
- ENOUGH Alliance
- ENOUGH Community Support Fund (ECSF)

- Families and Workers Fund
- France-Merrick Foundation
- Goldseker Foundation
- Greater Baltimore Committee
- Greater Washington Community Foundation
- Kahlert Foundation
- Lumina Foundation
- Middendorf Foundation
- Public Benefit Innovation Fund
- Pull Up Fund
- Robert W. Deutsch Foundation
- Rockefeller Foundation
- Sherman Family Foundation
- STEM Next Opportunity Fund
- The Aaron Straus and Lillie Straus Foundation, Inc.
- The David and Lucile Packard Foundation
- The Harry and Jeanette Weinberg Foundation
- The Horizon Foundation
- The Kresge Foundation
- The Richman Foundation
- The Zanvyl and Isabelle Krieger Fund
- United Way of Central Maryland
- Walton Family Foundation
- W.T. Grant Foundation

State Partners

- Comptroller's Office
- Department of Budget and Management
- Department of Commerce
- Department of Disabilities
- Department of Education
- Department of Environment
- Department of Health
- Department of Housing and Community Development
- Department of Human Services

- Department of Information Technology
- Department of Juvenile Services
- Department of Labor
- Department of Service and Civic Innovation
- Department of Veterans and Military Families
- Governor's Innovation Team
- Governor's Office
- Governor's Office for Children
- Governor's Workforce Development Board
- Maryland Benefits (Department of Human Services and Department of Health)
- Maryland Higher Education Commission
- Prescription Drug Affordability Board

Appendix: Additional Partnership Examples

The below partnerships provide additional examples of what the State of Maryland accomplished from 2023–2025 in collaboration with philanthropy, nonprofits, and private sector companies.

Partnerships Launched in 2025

Providing Technical Assistance to Baltimore Vacants Reinvestment Initiative (BVRI) Fund Awardees

Partners: Abell Foundation, Annie E. Casey Foundation, France-Merrick Foundation, Goldseker Foundation, Harry & Jeanette Weinberg Foundation, and Robert W. Deutsch Foundation

Lead Agency: Department of Housing and Community Development

Maryland's Department of Housing and Community Development is partnering with the Baltimore Vacants Reinvestment Initiative to revitalize at least 5,000 vacant properties for homeownership in Baltimore City by 2029, developing new green spaces, and providing resources for other community-driven purposes. Philanthropic partners support this effort through the Baltimore Vacants Reinvestment Initiative Support Fund, which provides technical assistance to awardees.

Researching Support for Young Men & Boys

Partners: American Institutes for Research (AIR) Opportunity Fund

Lead Agency: Governor's Office for Children (Young Men and Boys Initiative)

Through the Young Men and Boys Initiative, the Governor's Office for Children is partnering with the American Institutes for Research (AIR) to provide research, evaluation, and technical assistance aimed at advancing programs that support Maryland's young men and boys. Backed by a $6 million commitment from the AIR Opportunity Fund, this partnership will identify evidence-based best practices in areas including pathways for men into teaching, mental health supports for boys, and social and emotional development.

Launching an Academic Excellence Program Pilot

Partners: Anonymized National Partner

Lead Agency: Maryland State Department of Education

Under the leadership of State Superintendent Dr. Carey Wright, the Maryland State Department of Education is piloting the Academic Excellence Program. The initiative will place literacy coaches in K–3 classrooms in Prince George's County Public Schools to support teachers and align instruction with the Science of Reading curriculum.

Increasing Capacity in Maryland State Agencies

Partners: Blue Meridian Partners, Harvard Kennedy Government Performance Lab

Lead Agency: Department of Labor, Department of Education, Governor's Office for Children

Maryland is partnering with Harvard Kennedy Government Performance Lab and Blue Meridian Partners to receive four seconded fellows to drive agency-specific projects in the Department of Education, the Department of Labor, and the Governor's Office for Children.

Strengthening Delivery of Public Services

Partners: Center for Civic Futures; Public Benefit Innovation Fund

Lead Agency: Department of Human Services, Department of Health, Department of Labor, Department of Information Technology

The Maryland Departments of Human Services, Health, Labor, and Information Technology are leveraging more than $2.6 million from the Center for Civic Futures' Public Benefit Innovation Fund to deploy artificial intelligence tools that streamline access to SNAP, Medicaid, and unemployment services. This initiative is designed to automate document verification and provide staff training simulators to better support roughly 380,000 vulnerable Marylanders.

Improving AI Experimentation and the Future of Work

Partners: Federation of American Scientists

Lead Agency: Department of Information Technology, Department of Labor

The Maryland State Department of Information Technology and Department of Labor are collaborating with the Federation of American Scientists (FAS) to rapidly identify and deploy critical talent along two workstreams: AI experimentation and deployment in state government, and analysis of the future of work. Included in this partnership are two expert fellows from FAS.

Expanding Access to More Affordable Prescription Drugs

Partners: In-kind service through SIRUM's partner nonprofit, GoodPill

Lead Agency: Prescription Drug Affordability Board

Maryland's Prescription Drug Advisory Board is partnering with SIRUM, the nation's largest redistributor of surplus medicine, to increase access to affordable prescription drugs for Marylanders. During the past 18 months, the state and partners worked together to expand medication donation networks and build education and outreach efforts for Marylanders facing high drug costs.

Partnerships Launched in 2024

Improving Professional Development for Educators

Partners: AIM Institute for Learning and Research, Ibis Group, New Paltz / SUNY

Lead Agency: Maryland State Department of Education

The Maryland State Department of Education partnered with the Ibis Group, the State University of New York (SUNY) New Paltz, and the AIM Institute for Learning and Research to deploy high-quality professional development materials grounded in the Science of Reading for thousands of Maryland educators and administrators.

Ensuring Baltimore's Recovery

Partners: Baltimore Community Foundation, Greater Baltimore Committee

Lead Agency: State of Maryland

The State of Maryland partnered with the Greater Baltimore Committee and the Baltimore Community Foundation to launch a cross-sector collaboration committed to ensuring a full recovery of the communities impacted by the March 2024 Francis Scott Key Bridge collapse.

Deploying Statewide Innovation Team to Fight Child Poverty

Partners: Bloomberg Philanthropies

Lead Agency: State of Maryland

The State of Maryland partnered with Bloomberg Philanthropies to launch the first-ever Bloomberg Philanthropies-supported state Innovation Team. The Innovation team will identify, test, and pilot new initiatives to address the governor's top priorities, particularly in advancing the fight to reduce child poverty.

Raising Awareness for Hidden Heroes

Partners: Elizabeth Dole Foundation

Lead Agency: Department of Veterans and Military Families

The Department of Veterans and Military Families partnered with the Elizabeth Dole Foundation to expand its Hidden Heroes Campaign to Maryland. The campaign raises awareness about military caregivers and connects them to critical resources and a community of peers.

Improving Postsecondary Education Attainment

Partners: In-kind service through Manpower Demonstration Research Corporation (MDRC)

Lead Agency: Maryland Higher Education Commission

The Maryland Higher Education Commission partnered with MDRC and numerous nonprofit partners to increase the number of students in Maryland earning a postsecondary degree or credential at Baltimore City Community College, Prince George's Community College, and Wor-Wic Community College.

Reducing Barriers for Systems-Involved Youth

Partners: Pull Up Fund, W.T. Grant Foundation

Lead Agency: Department of Juvenile Services

Through coordinated efforts led by the Department of Juvenile Services and with support from the W.T. Grant Foundation and Pull Up Fund, Safer Stronger Together expanded to Prince George's County. SST connects youth and families involved in multiple systems with family navigators and essential services—from housing and education to employment, health care, and reentry supports.

Partnerships Launched in 2023

Conducting the ActNow Campaign to Increase Enrollment in the Affordable Connectivity Program

Partners: In-kind service through EducationSuperHighway

Lead Agency: Department of Housing and Community Development

Governor Moore launched the ActNow public awareness campaign to increase awareness of and enrollment for the FCC's Affordable Connectivity Program, offering a $30 internet access discount for low-income households. The campaign partnered with EducationSuperHighway and 20 community organizations from across the State.

Training Emerging Public-Sector Leaders

Partners: In-kind service through Govern for America

Lead Agency: Governor's Office, Department of Labor, Department of Service and Civic Innovation, Department of Juvenile Services

The State of Maryland is partnering with Govern For America (GFA), a nonprofit focused on connecting and training emerging public-sector leaders with government jobs. Since launching its first Maryland cohort in July 2023, GFA has placed five fellows in roles across the Departments of Labor, Juvenile Services, and Service and Civic Innovation.

Supporting LGBTQ+ Youth's Mental Health

Partners: In-kind service through The Trevor Project

Lead Agency: Department of Health

The Department of Health partnered with The Trevor Project to update the Maryland State Suicide Prevention Toolkit and launch the Caring Out Loud Campaign to bring trainings, resources, and support to LGBTQ+ Marylanders.

Expanding Access to Contraceptive Care

Partners: Upstream USA

Lead Agency: Department of Health

The Department of Health partnered with Upstream USA, a nonprofit bridging access to comprehensive contraceptive care, to offer free technical assistance, training, and education on contraceptive care in primary care practices in Maryland.